Deputy Director, 1954-56, and Director, 1956-58, Bureau of the Budget.

DESCRIPTION: Interview #1. Personal background. Comments re his appointment as Deputy Director of BOB; the caliber of DDE’s personnel appointments; agricultural subsidies; the Dixon-Yates controversy; Sherman Adams; DDE’s proposal for a Prime Minister or First Minister to handle ceremonial duties; Roger Jones; the caliber of BOB personnel; his relationship with Congress; mediating conflicting departmental aims and goals; General Curtis LeMay; steps in the preparation of the Budget; his working relationship with U.S. Representatives Clarence Cannon and John Tabor of the House Appropriations Committee; changing the budget from an object to a project format; the effect of the 1958 recession on budget preparation; DDE’s administrative and managerial abilities; Senator Harry Byrd; Representative John J. Rooney; the 1955 tax cut; the working relationship of the BOB with the Internal Revenue Service, the Treasury Department, and the Council of Economic Advisors; the function of Cabinet meetings; Mamie Eisenhower; treatment of DDE by the news media; and DDE’s conversational topics while playing golf. A name index is located at the end of the transcript.

[Columbia University Oral History Project, interview by Ed Edwin, 1967]