Government official involved in establishment of Central Intelligence Agency,
Department of Defense, and North Atlantic Treaty Organization; foreign affairs advisor
to Secretary of Defense, 1948-54.

Interview #1. Service as Navy test pilot during World War II. Post-war work in State
Department as part of an intelligence operation: reports on Indochina; reasons for and
problems in creation of Central Intelligence Agency. Service in Department of Defense:
work on negotiations and organization of NATO; appraisal of DDE; death of Secretary of
Defense James Forrestal. Deputy Assistant Secretary of Defense during DDE’s first year
as President: comment on cutting Defense budget; impressions of Louis Johnson and
Charles Wilson as Secretaries of Defense; McCarthyism—its effect on government
employees, pressure groups behind it, and testifying before McCarthy at a Senate
hearing.

[Columbia Oral History Project interview by John Richards, 1972]