Assistant Secretary of War, 1941-45; U.S. Military Governor and High Commissioner for Germany, 1949-52; American negotiator at several international conferences.

Interview #1. First contacts with DDE: George Marshall asking him to work in War Plans Division when DDE was there; DDE’s appreciation of air support for ground troops. British hesitancy and DDE confidence in Normandy invasion. Comments on carrying messages to DDE: in North Africa, re French situation; in Europe, re George Patton. Assessment of DDE as supreme commander in World War II. FDR asking him to be High Commissioner of Germany, and McCloy suggesting Lucius Clay. Comments on DDE administration: being offered position of Under Secretary of State; John Foster Dulles, and his views towards Germany, China, and massive retaliation; DDE’s speaking ability.

Interview #2. Negotiations process: observations on summit conferences; principles to follow while negotiating; differences in dealing with the English, French, Germans, and Russians; general comments on size of negotiating teams, timing of conferences, use of public pressure, training of negotiators, and selection of conference sites. German negotiations and Konrad Adenauer.