
DESCRIPTION: Interview #1. Comments re: personal background; development of the Executive Office of the Presidency and its internal components. Comments re Bureau of the Budget: history and development; early responsibilities; wartime functions; role in the transition between administrations. Comments re the Operations Coordinating Board: its activities and accomplishments; its predecessor, the Psychological Strategy Board; similarity to the Senior Interdepartmental Group in the Johnson administration. Comments re the State Department and military assistance programs. Comments re Bureau of the Budget: changes in the Kennedy admin.; assessment of organization and activities. Comments re government service: training; incentives; attracting new people. Comments re the Government Accounting Office and the differences and relationship between the Government Accounting Office and the Bureau of the Budget. A name index appears at the end of the transcript.

[Columbia University Oral History Project, interview by Paul L. Hopper, 1967]